

# Regional. Reliable. Everyday.

June 30, 2022

Ms. Aretha Adams City Manager City of Heath 200 Laurence Drive Heath, Texas 75032

RE: PRELIMINARY CHARGES FOR FISCAL YEAR 2023

Dear Ms. Adams:

To assist the City of Heath in the preparation of its budget, the District is providing the following preliminary estimates of revenues, expenses, and city charges for FY 2023. These estimates are based on the most recent information available and are subject to change as the District continues to develop its FY 2023 annual budget. As the District progresses through the budget process, demand projections will be revised accordingly in an effort to reflect your estimated minimum annual demand for the upcoming year. Once the July water consumption is recorded, the minimums for next year will be calculated.

Regional Wastewater System \$ 1,138,335.00
Rockwall-Heath Water Storage Facilities \$ 79,209.00
Buffalo Creek Interceptor \$ 938,108.00

Please note current economic and market conditions are placing significant pressure on commodity prices, staffing costs and disrupting supply chains the District is reliant upon. The combination of world-wide events including the pandemic and the Russia/Ukraine conflict has exacerbated the significant supply issues and limited vendor options for chemicals to treat water and wastewater. To mitigate the unprecedented increase in chemicals, we conducted out-of-cycle rebids for many of the chemicals we need to meet the mission, which shifted the contract terms from a historically utilized fixed unit price contract to a contract that adjusts pricing quarterly based on appropriate indices. These new contracts allow the District to secure the essential supply of chemicals necessary for our services and water quality standards by sharing an acceptable level of market risk with our supply partners, until such time that the chemical market regains predictability, and we can shift back to an annual fixed pricing model.

The Regional Wastewater System's FY 2023 annual budget is estimated at \$97,702,405, which is \$9,601,660 or 10.9% greater than the FY 2022 original budget. This increase is primarily due to market conditions for fuel, chemicals and electric power. Debt service is also increasing for funding essential capital projects for the system. Another driver includes increased personnel costs for staffing of Sister Grove Regional Water Resource Recovery Facility.

The Buffalo Creek Interceptor's FY 2023 annual budget is estimated at \$4,413,418, which is \$592,008 or 15.5% greater than the FY 2022 original budget. The increase is primarily due to additional debt service costs related to the Buffalo Creek Parallel Interceptor.

Ms. Aretha Adams June 30, 2022 Page 2

As is occurring in organizations throughout the country, the District is challenged with a high turnover rate and the highest inflation numbers in 40 years. We have seen some stabilization in the District's turnover rate, however as of May 31<sup>st</sup>, 2022 it remains higher than average at 11.6%. It is imperative that the District offer competitive pay to attract and retain professional staff to plan, provide and manage the District's continually growing systems and services. The proposed FY 2023 budget also incorporates revisions to our capital improvement programs to address growth, maintenance of aging infrastructure, and peak flows. In the Regional Water System, the District is planning for new water sources to meet the needs of a fast-growing region. Additionally, construction costs and interest rates are on the rise adding to debt service expense.

At your convenience, you may visit our website at http://www.ntmwd.com, for additional Financial Transparency information and to view past committee meeting presentations. Should you have any questions or need additional information, please contact Jeanne Chipperfield, Deputy Director – Administrative Services, by e-mail at jchipperfield@ntmwd.com.

Sincerely,

DocuSigned by:

Dennater Covingtor

JENNAFER P. COVINGTON

**Executive Director** 

JPC/JC/EAF/DTF/kar Enclosures

cc: Laurie Mays, Finance Director

evenues and Expenses		2020-21	2021-22	2021-22	2022-23		/ariance \$	Variance %		
-	Actual		•••••	Original Budget	 Amended Budget	Proposed Budget	7	o Original Budget	To Original Budget	
Revenues										
Wastewater Sales:										
Members	\$	76,970,969	\$	85,452,095	\$ 84,523,770	\$ 94,259,435	\$	8,807,340	10.31%	
Customers		2,270,401		2,030,340	2,486,490	2,777,460		747,120	36.80%	
Total Wastewater Sales	\$	79,241,370	\$	87,482,435	\$ 87,010,260	\$ 97,036,895	\$	9,554,460	10.92%	
Total Other Revenues	\$	2,722,975	\$	607,920	\$ 584,335	\$ 648,495	\$	40,575	6.67%	
Interest Income	\$	13,460	\$	10,390	\$ 17,015	\$ 17,015	\$	6,625	63.76%	
Total Revenues	\$	81,977,804	\$	88,100,745	\$ 87,611,610	\$ 97,702,405	\$	9,601,660	10.90%	
Expenses										
Personnel:										
Salaries	\$	8,950,772	\$	9,548,820	\$ 9,146,375	\$ 11,283,860	\$	1,735,040	18.17%	
Other		4,604,867		4,880,325	4,803,635	5,515,330		635,005	13.01%	
Total Personnel	\$	13,555,639	\$	14,429,145	\$ 13,950,010	\$ 16,799,190	\$	2,370,045	16.43%	
Supplies:										
Fuel	\$	410,012	\$	452,405	\$ 456,405	\$ 723,450	\$	271,045	59.91%	
Chemicals		3,243,499		4,849,455	5,095,455	6,285,190		1,435,735	29.61%	
Other		3,145,938		3,887,435	4,017,095	4,423,905		536,470	13.80%	
Total Supplies	\$	6,799,449	\$	9,189,295	\$ 9,568,955	\$ 11,432,545	\$	2,243,250	24.41%	
Services:										
Consulting	\$	375,645	\$	597,430	\$ 602,570	\$ 422,500	\$	(174,930)	-29.28%	
Insurance		254,186		537,685	490,725	564,970		27,285	5.07%	
Landfill Service Fees		3,934,552		3,690,275	3,690,275	3,925,935		235,660	6.39%	
Maintenance		1,397,167		2,106,245	1,665,488	1,842,665		(263,580)	-12.51%	
Power		8,442,458		3,067,300	3,067,300	3,738,600		671,300	21.89%	
Shared Services		8,090,048		9,238,160	9,079,360	11,168,560		1,930,400	20.90%	
Other		2,610,020		3,018,165	2,898,092	3,390,020		371,855	12.32%	
Total Services	\$	25,104,076	\$	22,255,260	\$ 21,493,810	\$ 25,053,250	\$	2,797,990	12.57%	
Capital Outlay	\$	2,614,252	\$	2,668,175	\$ 3,039,965	\$ 2,481,050	\$	(187,125)	-7.01%	
Escrow	\$	-	\$	443,000	\$ 1,178,350	\$ -	\$	(443,000)	-100.00%	
Capital Improvement Fund	\$	-	\$	-	\$ _	\$ -	\$	_	0.00%	
Debt Service	\$	33,904,387	\$	39,115,870	\$ 38,380,520	\$ 41,936,370	\$	2,820,500	7.21%	
Total Expenses		81,977,804	\$	88,100,745	\$ 87,611,610	\$ 97,702,405	\$	9,601,660	10.90%	
Net Revenues	\$	-	\$	-	\$ -	\$ -	\$	-	0.00%	

Member City Charges		2020-21	2021-22			2021-22			2022-23		
	Actual		 Original Budget			Amended Budget		Proposed Budget			
Allen	\$	6,694,614	\$ 7,608,627		\$	6,643,675		\$	7,412,330		
Forney		2,804,697	4,032,122			2,800,721			3,124,757		
Frisco		3,956,209	4,607,307			4,992,484			5,570,102		
Heath		1,529,941	1,547,390			1,020,290			1,138,335		
McKinney		13,660,496	15,194,696			14,947,115			16,676,454		
Melissa		845,640	871,459			1,123,200			1,253,151		
Mesquite		10,361,189	10,487,888			12,331,394			13,758,102		
Plano		22,222,625	24,616,882			24,042,630			26,824,295		
Princeton		865,145	779,250			981,630			1,095,202		
Prosper		1,248,502	1,482,887			1,470,054			1,640,135		
Richardson		8,835,924	9,877,615			9,474,455			10,570,621		
Rockwall		2,653,994	2,942,421			3,292,220			3,673,120		
Seagoville		1,291,992	1,403,551		_	1,403,902			1,522,831		
Total	\$	76,970,969	\$ 85,452,095		\$	84,523,770		\$	94,259,435		
Cost per 1,000	\$	2.19	\$ 2.37		\$	2.37		\$	2.58		
Flows (1,000):											
Allen		3,063,892	3,205,428	8.904%		2,798,205	7.860%		2,878,134	7.864%	
Forney		1,283,612	1,698,687	4.719%		1,179,617	3.314%		1,213,312	3.315%	
Frisco		1,810,619	1,941,006	5.392%		2,102,751	5.907%		2,162,815	5.909%	
Heath		700,201	651,898	1.811%		429,729	1.207%		442,004	1.208%	
McKinney		6,251,934	6,401,353	17.782%		6,295,475	17.684%		6,475,301	17.692%	
Melissa		387,020	367,136	1.020%		473,073	1.329%		486,586	1.329%	
Mesquite		4,741,956	4,418,428	12.273%		5,193,777	14.589%		5,342,134	14.596%	
Plano		10,170,523	10,370,813	28.808%		10,126,355	28.445%		10,415,607	28.458%	
Princeton		395,947	328,289	0.912%		413,446	1.161%		425,256	1.162%	
Prosper		571,396	624,723	1.735%		619,162	1.739%		636,848	1.740%	
Richardson		4,043,895	4,161,327	11.559%		3,990,482	11.209%		4,104,467	11.214%	
Rockwall		1,214,641	1,239,609	3.443%		1,386,628	3.895%		1,426,236	3.897%	
Seagoville		591,300	591,300	1.643%		591,300	1.661%		591,300	1.616%	
Total		35,226,936	 36,000,000			35,600,000			36,600,000		

# **Rockwall-Heath Water Storage Facilities**

Revenues and Expenses	7	2020-21	7	2021-22		2021-22		2022-23	V	/ariance \$	Variance %	
•	Actual			Original Budget		Amended Budget		roposed Budget	To Original Budget		To Original Budget	
Revenues												
Sewer Sales:												
Water Facilities - Heath	\$	76,370	\$	79,007	\$	79,009	\$	79,209	\$	202	0.26%	
Water Facilities - Rockwall		152,763		158,038		158,041		158,441		403	0.26%	
Total Sewer Sales	\$	229,133	\$	237,045	\$	237,050	\$	237,650	\$	605	0.26%	
Interest Income	\$	28	\$	30	\$	25	\$	25	\$	(5)	-16.67%	
Total Revenues	\$	229,161	\$	237,075	\$	237,075	\$	237,675	\$	600	0.25%	
Expenses												
Services:												
Shared Services	\$	644	\$	560	\$	560	\$	660	\$	100	17.86%	
Other		2		5		5		5		-	0.00%	
Total Services	\$	646	\$	565	\$	565	\$	665	\$	100	17.70%	
Debt Service	\$	228,515	\$	236,510	\$	236,510	\$	237,010	\$	500	0.21%	
Total Expenses	\$	229,161	\$	237,075	\$	237,075	\$	237,675	\$	600	0.25%	
Net Revenues	\$		\$		\$		\$	-	\$	w	0.00%	

### **Rockwall-Heath Water Storage Facilities**

Member City Charges	2020-21		2021-22		2021-22	2022-23			
	 Actual	Ori	ginal Budget		Amended Budget	Proposed Budget			
Heath	\$ 76,370	\$	79,007	* \$	79,009 *	\$	79,209 *		
Rockwall	152,763		158,038		158,041		158,441		
Total	\$ 229,133	\$	237,045	\$	237,050	\$	237,650		
Contract Allocation Percentage:									
Heath	33.33%		33.33%	6	33.33%		33.33%		
Rockwall	66.67%		66.67%	6	66.67%		66.67%		
Total	 100.00%		100.00%	6	100.00%		100.00%		

<sup>\*</sup>Pursuant to the Rockwall-Heath Water Storage Facilities Relinquishment Agreement, Rockwall has agreed to make certain payments to the District in return for Heath's agreement to relinquish its right to water storage capacity, in the Project, under the Water Contract.

# **Buffalo Creek Interceptor**

Revenues and Expenses	2020-21	2021-22		2021-22		2022-23		/ariance \$	Variance %
	Actual	Original Budget	ı	Amended Budget	8	Proposed Budget	T	o Original Budget	To Original Budget
Revenues									
Sewer Sales:									
Interceptor Facilities - Forney	\$ 378,414	\$ 1,128,256	\$	387,297	\$	447,607	\$	(680,649)	-60.33%
Interceptor Facilities - Heath	670,313	927,979		811,708		938,108		10,129	
Interceptor Facilities - Rockwall	1,162,796	1,764,586		2,619,180		3,027,038		1,262,453	
Total Sewer Sales	\$ 2,211,523	\$ 3,820,820	\$	3,818,185	\$	4,412,753	\$	591,933	15.49%
Total Other Revenues	\$ 816	\$ ~	\$	-	\$	-	\$	-	0.00%
Interest Income	\$ 512	\$ 590	\$	665	\$	665	\$	75	12.71%
Total Revenues	\$ 2,212,851	\$ 3,821,410	\$	3,818,850	\$	4,413,418	\$	592,008	15.49%
Expenses									
Personnel:									
Salaries	\$ 68	\$ 9,775	\$	7,775	\$	10,010	\$	235	2.40%
Other	5	1,900		1,340		1,905		5	0.26%
Total Personnel	\$ 73	\$ 11,675	\$	9,115	\$	11,915	\$	240	2.06%
Supplies:									
Fuel	-	25		25		25		-	0.00%
Chemicals	\$ 47,828	\$ 84,650	\$	84,650	\$	85,700	\$	1,050	1.24%
Other	11,198	53,535		53,535		53,505		(30)	-0.06%
Total Supplies	\$ 59,026	\$ 138,210	\$	138,210	\$	139,230	\$	1,020	0.74%
Services:									
Consulting	\$ 17,405	\$ 45,000	\$	45,000	\$	45,000	\$	-	0.00%
Insurance	6,401	14,215		15,890		14,715		500	3.52%
Landfill Service Fees	-	2,635		2,635		2,825		190	7.21%
Maintenance	7,414	197,920		196,245		200,870		2,950	1.49%
Power	58,459	58,150		58,150		55,650		(2,500)	-4.30%
Shared Services	183,559	203,165		203,165		204,330		1,165	0.57%
Other	104,650	133,190		133,190		144,365		11,175	8.39%
Total Services	\$ 377,887	\$ 654,275	\$	654,275	\$	667,755	\$	13,480	2.06%
Escrow	\$ 140,000	\$ 150,000	\$	150,000	\$	6,168	\$	(143,832)	-95.89%
Debt Service	\$ 1,635,865	\$ 2,867,250	\$	2,867,250	\$	3,588,350	\$	721,100	25.15%
Total Expenses	\$ 2,212,851	\$ 3,821,410	\$	3,818,850	\$	4,413,418	\$	592,008	15.49%
Net Revenues	\$ -	\$ -	\$	-	\$	-	\$	-	0.00%

# **Buffalo Creek Interceptor**

Member City Charges	2020-21	2021-22		2021-22		2022-23				
	 Actual	 Original Budget		 Amended Budget		 Proposed Budget				
Forney	\$ 378,414	\$ 1,128,256		\$ 387,297		\$ 447,607				
Heath	670,313	927,979		811,708		938,108				
Rockwall	1,162,796	1,764,586		2,619,180		3,027,038				
Total	\$ 2,211,523	\$ 3,820,820		\$ 3,818,185		\$ 4,412,753				
Annual Flow (1,000)										
Forney	395,288	792,591	29.529%	205,040	10.143%	210,897	10.143%			
Heath	700,201	651,898	24.287%	429,729	21.259%	442,004	21.259%			
Rockwall	1,214,641	1,239,608	46.183%	1,386,628	68.598%	1,426,236	68.597%			
Total	 2,310,131	 2,684,097	100.000%	 2,021,397	100.000%	 2,079,137	100.000%			